

Meeting of the

GRANTS PANEL

Thursday, 15 October 2009 at 6.30 p.m.

A G E N D A

VENUE

Committee Room M71, 7th Floor, Town Hall, Mulberry Place, 5 Clove Crescent, London, E14 2BG

Members: Deputies (if any):

Chair: Councillor Marc Francis Vice-Chair: Councillor Abdul Asad

Councillor Abdal Ullah Councillor Ohid Ahmed Councillor Rania Khan

Councillor Anwara Ali, (Lead Member,

Health & Wellbeing)

Councillor Oliur Rahman, (Lead Member,

Employment and Skills)

[Note: The quorum for this body is 2 Members].

If you require any further information relating to this meeting, would like to request a large print, Braille or audio version of this document, or would like to discuss access arrangements or any other special requirements, please contact: Zoe Folley, Democratic Services, Tel: 020 7364 4877, E-mail: zoe.folley@towerhamlets.gov.uk

LONDON BOROUGH OF TOWER HAMLETS GRANTS PANEL

Thursday, 15 October 2009

6.30 p.m.

1. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2. DECLARATIONS OF INTEREST

To note any declarations of interest made by Members, including those restricting Members from voting on the questions detailed in Section 106 of the Local Government Finance Act, 1992. See attached note from the Chief Executive.

		PAGE NUMBER	WARD(S) AFFECTED
3.	UNRESTRICTED MINUTES		
	To confirm as a correct record of the proceedings the unrestricted minutes of the ordinary meeting of the Grants Panel held on 11 th June 2009.	3 - 10	

4. DEPUTATIONS AND PETITIONS

To receive any deputations and petitions.

The deadline for the receipt of any deputations for this meeting is 12 noon Friday 9th October 2009.

5. UNRESTRICTED REPORTS FOR CONSIDERATION

5 .1	Update on the Youth Opportunity and Youth Capital Funds in Tower Hamlets (GP 03/0910)	PAGE NUMBER 11 - 22	WARD(S) AFFECTED
5 .2	Review of Mainstream Grants Commissioning (GP 04/0910)	23 - 50	

6. ANY OTHER UNRESTRICTED BUSINESS CONSIDERED TO BE URGENT

SCRUTINY PROCESS

The Overview and Scrutiny Committee, at its meeting on **Tuesday 3rd November 2009** may scrutinise provisional decisions made in respect of any of the reports attached, if it is "called in" by **five** or more Councillors.

The deadline for "Call-in" is: Friday 23rd October 2009 (5.00 p.m.)

The deadline for Deputations is: Wednesday 28th October 2009 (5.00p.m)

Councillors wishing to "call-in" a provisional decision, or members of the public wishing to submit a deputation request, should contact:

John Williams Service Head Democratic Services 020 7364 4205



DECLARATIONS OF INTERESTS - NOTE FROM THE CHIEF EXECUTIVE

This note is guidance only. Members should consult the Council's Code of Conduct for further details. Note: Only Members can decide if they have an interest therefore they must make their own decision. If in doubt as to the nature of an interest it is advisable to seek advice **prior** to attending at a meeting.

Declaration of interests for Members

Where Members have a personal interest in any business of the authority as described in paragraph 4 of the Council's Code of Conduct (contained in part 5 of the Council's Constitution) then s/he must disclose this personal interest as in accordance with paragraph 5 of the Code. Members must disclose the existence and nature of the interest at the start of the meeting and certainly no later than the commencement of the item or where the interest becomes apparent.

You have a **personal interest** in any business of your authority where it relates to or is likely to affect:

- (a) An interest that you must register
- (b) An interest that is not on the register, but where the well-being or financial position of you, members of your family, or people with whom you have a close association, is likely to be affected by the business of your authority more than it would affect the majority of inhabitants of the ward affected by the decision.

Where a personal interest is declared a Member may stay and take part in the debate and decision on that item.

<u>What constitutes a prejudicial interest?</u> - Please refer to paragraph 6 of the adopted Code of Conduct.

Your personal interest will also be a <u>prejudicial interest</u> in a matter if (a), (b) <u>and</u> either (c) or (d) below apply:-

- (a) A member of the public, who knows the relevant facts, would reasonably think that your personal interests are so significant that it is likely to prejudice your judgment of the public interests; AND
- (b) The matter does not fall within one of the exempt categories of decision listed in paragraph 6.2 of the Code; AND EITHER
- (c) The matter affects your financial position or the financial interest of a body with which you are associated; or
- (d) The matter relates to the determination of a licensing or regulatory application

The key points to remember if you have a prejudicial interest in a matter being discussed at a meeting:-

- i. You must declare that you have a prejudicial interest, and the nature of that interest, as soon as that interest becomes apparent to you; and
- ii. You must leave the room for the duration of consideration and decision on the item and not seek to influence the debate or decision unless (iv) below applies; and

- iii. You must not seek to <u>improperly influence</u> a decision in which you have a prejudicial interest.
- iv. If Members of the public are allowed to speak or make representations at the meeting, give evidence or answer questions about the matter, by statutory right or otherwise (e.g. planning or licensing committees), you can declare your prejudicial interest but make representations. However, you must immediately leave the room once you have finished your representations and answered questions (if any). You cannot remain in the meeting or in the public gallery during the debate or decision on the matter.

LONDON BOROUGH OF TOWER HAMLETS

MINUTES OF THE GRANTS PANEL

HELD AT 6.30 P.M. ON THURSDAY, 11 JUNE 2009

COMMITTEE ROOM M71, 7TH FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE CRESCENT, LONDON, E14 2BG

Members Present:

Councillor Marc Francis (Lead Member, Housing and Development)

Councillor Ohid Ahmed (Lead Member, Regeneration, Localisation and

Community Partnerships)

Councillor Rania Khan (Lead Member, Regeneration, Localisation and

Community Partnerships)

Councillor Abdul Asad (Lead Member, Children's Services)

Other Councillors Present:

Officers Present:

Dinar Hossain - (Interim Head of Youth and Connextions

Services. Children's Services)

Mario Leo – (Head of Legal Services - Environment)

Brenda Doku – (Community Resources Contracts & Grants

Officer. Children's Services)

Zoe Folley – (Committee Officer, Chief Executive's)

1. ELECTION OF CHAIR FOR THE MUNICIPAL YEAR 2009/10

The Democratic Services Officer, opened the meeting and requested nominations for the election of Chair of the Panel for the remainder of the Municipal Year 2009/10. Councillor Ahmed nominated Councillor Francis for the position. There being no further nominations, it was:

Resolved

That Councillor M. Francis be elected Chair of the Grants Panel for the remainder of the Municipal Year 2009/10

COUNCILLOR M. FRANCIS IN THE CHAIR

2. ELECTION OF VICE- CHAIR FOR THE MUNICIPAL YEAR 2009/10

The Chair requested nominations for the election of Vice-Chair of the Panel for the remainder of the Municipal Year 2009/10. Councillor Ahmed nominated Councillor Asad for the position. There being no further nominations, it was:

Resolved

That Councillor A. Asad be elected Vice - Chair of the Grants Panel for the remainder of the Municipal Year 2009/10.

3. APOLOGIES FOR ABSENCE

Apologies for absence were received on behalf of Councillor A. Ullah, Lead Member for Cleaner, Safer Greener.

Resolved

That the apologies for absence be noted.

4. DECLARATIONS OF INTEREST

Councillor O Ahmed declared a personal interest in Agenda item 8.1 "Youth Service Summer Project Grants 2009" (GP 002/910). The declaration was made on the basis that the item contained a recommendations relating to the Colloden Bangladeshi Cultural Association and Councillor Ahmed was a member of the Association.

Councillor M Francis declared a **prejudicial interest** in Agenda item 8.1 "Youth Service Summer Project Grants 2009" (GP 002/910). The declaration was made on the basis that the report contained applications from the Old Ford Housing Association located in Bow East and Councillor Francis was one of the Ward Councillors for Bow East ward.

Councillor A Asad declared a **prejudicial interest** in Agenda item 8.1 "Youth Service Summer Project Grants 2009" (GP 002/910). The declaration of interest was made on the basis that the report contained applications from:

- Bijov Youth Group
- Ensign Youth Group
- Martineau Estate

and Councillor Asad was a paid employee of the Bishops Challoner School, Shadwell which provided youth services to the projects.

Councillor R Khan declared a personal interest in Agenda item 8.1 "Youth Service Summer Project Grants 2009" (GP 002/910). The declaration of interest was made on the basis that the report contained applications from

- The Ocean Somali Community Association
- Streets of Growth

and Councillor Khan was a Trustee of the Kingsley Hall in Bow which the above applicants used.

Noted.

5. UNRESTRICTED MINUTES

The Chair MOVED and it was: -

Resolved:

That the unrestricted minutes of the ordinary meeting of the Grants Panel held on 19th March 2009 be approved and signed by the Chair as a correct record of the proceedings.

Matters Arising

In considered the minutes, Councillor Francis, (Chair) asked for further information on the following matters:

(a) MSG Commissioning – Adults Health and Wellbeing

(Older People Lunch Club Services) - Page 11 of minutes

- Strafford Friendship Club further information on the number of participants;
- East London Chinese Community Centre, Community of Refugees from Vietnam (East London) – (unsuccessful due to duplication) clarification of appeals process.

(b) MSG Commissioning Development and Renewal – Page 9

In relation to the TH Community Transport Scheme/Volunteer Centre TH: - (That they be awarded £20,000/10,000 respectively for a 3 month period only, Resolution 2, Page 9), Councillor Francis questioned when this funding would draw to a close? What provision was there for them now?

In response, it was agreed that the requests for information raised by Councillor Francis would be put to the relevant Services for a response and that this be reported back to Councillor Francis.

ACTION: Z Folley, Committee Officer, Chief Executives.

In discussing the applications considered at the meeting, Members raised a number of concerns as follows:

Councillor Asad commented that:

- he had received queries from long standing organisations whose applications were unsuccessful;
- A number of organisations missed out on funding/were unable to apply due to the new application process. For example, two groups were excluded in his ward;

- If small groups were experiencing problems in applying because of the new arrangements, this needed to be addressed. Considered that they should be offered support to ensure they could apply in future;
- That the Grants Panel should receive a detailed report on the MSG Commissioning process covering, how it worked, the appeals process. Considered that the appeals process was key.

Councillor Kahn considered that:

- Some of the smaller groups, (for example the Somali Women's Groups) did not have access to the technology needed to apply on line and, because of this, was at a disadvantage;
- Stressed the need to focus on the lessons learnt from the process and that the problem of groups being excluded due to the new process be addressed.

B Doku (Community Resources Contracts & Grants Officer, Children's Service) undertook to take these issues back to the Directorates concerned.

Accordingly it was <u>Agreed</u> that a detailed report would be submitted to Members on the new Mainstream Grant Commissioning Process covering

- Review of process; feedback on operation of process to date;
- how the small and medium size community/voluntary organisations are involved in the process;
- Information on the organisations either left out or applied but were not considered because of the newly introduced online system.

Councillor Francis (Chair) asked about the Grants Appeals Process and that the process be reported back to him.

Ms Doku reported that under the new Commissioning model, there was no longer an appeals process for MSG decisions.

6. DEPUTATIONS & PETITIONS

The Committee Officer advised that the Assistant Chief Executive had received no requests for deputations or petitions in respect of the business contained in the agenda.

7. GRANTS PANEL TERMS OF REFERENCE (GP 001/910)

The Chair introduced the report which set out the terms of reference; membership; quorum and future dates of the Grants Panel for the Municipal Year 2009/10 and then **MOVED** the recommendation set out in the report and it was:-

Resolved:

That the Terms of Reference, membership and quorum for the Grants Panel as set out in Appendix A of the report (GP/001/910) be noted.

8. UNRESTRICTED REPORTS FOR CONSIDERATION

8.1 Youth Service Summer Project Grants 2009 (GP 002/910)

Dinar Hossain (Interim Head of Youth and Connextions Services) presented the report and summarised the salient points contained therein. The report asked the Grants Panel to consider and approve applications in respect of Summer Grants Projects for 2009.

The Grants Panel decided that the applications would be considered in order of LAP blocks. A discussion then following where the following questions/points were raised:

Councillor Asad queried the proposal to spend £15,000 on the publicity for Summer Projects. He considered that this budget should be reduced. And that a budget of £10,000 would be more appropriate. The balance of £5,000 should be added to that for individual projects and, in the first instance, reserved for applications from smaller organisations.

Accordingly, Councillor Asad proposed additional recommendations to that set out in the report for the consideration of the Grants Panel as follows:

"That the publicity budget for the Summer Grants Projects Scheme be revised downwards from £15,000 to £10,000;

That Officers in consultation with the Chair and the Vice - Chair be authorised to determined funding priorities for the publicity budget of £10,000, and to facilitate this, provide details of the publicity programme; and

That the sum left unallocated as a result of resolution 5. above (£5,000) be added to the budget for individual Summer Projects. That Officers in consultation with the Chair and the Vice - Chair be authorised to allocate this funding and that in the first instance it be awarded to small organisations, for summer activities, subject to compliance with the funding criteria for the scheme".

In relation to the Boundary Community School Summer Project (Page 39 – 40 of the agenda) officers clarified that their application was unsuccessful due to incomplete details. The application only included two days of activity when the minimum number of days for funding was 4.

In reply Councillor Asad commented

• that the school provided a range of leisure activities for their pupils;

• given the lack of leisure provision/ problems with overcrowding in the area, their project should be supported.

Councillor Asad therefore requested that their application be reviewed subject to the provision of complete programme details.

Accordingly Councillor Asad proposed an additional recommendation to that set out in the report for the consideration of the Grants Panel as follows:

"That the decision in respect of the Boundary Community School for their BSC Summer Project, be deferred subject to further information being sought and obtained (to clarify number of days of activity - complete programme details). That, subject to the receipt of this information, the final decision regarding the application be deferred to officers in consultation with the Chair and Vice – Chair for determination".

Councillor Asad left the room for the consideration of the applications from LAP 4 based projects (Time being 7:10pm).

Councillor Asad rejoined the meeting at 7:15pm.

Councillor Francis (Chair) vacated the Chair and left the room for the consideration of the applications from LAP 5 based projects. (7:15pm). Councillor Asad (Vice – Chair) took the Chair for this item.

Councillor A. Asad in the Chair

Councillor Francis rejoined the meeting at 7:20pm

Councillor M. Francis in the Chair

The Grants Panel also requested that, in future, when key details are missing from applications, the applicant be contacted to gain this information before submission to the Grants Panel.

Councillor Francis (Chair) then **Moved** the recommendations as contained in the report taking account of the amendments proposed by Councillor Asad and it was:-

Resolved:

- (1) That the proposals for the allocation of grant aid for Summer Project Grants in 2009 as summarised in Appendix A of the report (GP 002/910) for LAP areas 1 3, 6 -8 and the Boroughwide projects, with detailed Assessments in Appendix B, be agreed subject to the following:
 - That the decision in respect of the Boundary Community School for their BSC Summer Project, be deferred subject to further information being sought and obtained (to clarify number of days of activity -

complete programme details). That, subject to the receipt of this information, the final decision regarding the application be deferred to officers in consultation with the Chair and Vice – Chair for determination.

Councillor A Asad left the room for the consideration of the applications from LAP 4 based projects (Time being 7:10pm)

(2) That the proposals for the allocation of grant aid for Summer Project Grants in 2009 as summarised in Appendix A of the report (GP 002/910) for LAP 4 area, with detailed Assessments in Appendix B, be agreed;

Councillor A Asad rejoined the meeting at 7:15pm.

Councillor Francis (Chair) vacated the Chair and left the room for the consideration of the applications from LAP 5 based projects. (7:15pm). Councillor Asad (Vice – Chair) took the Chair for this item.

Councillor A. Asad in the Chair

(3) That the proposals for the allocation of grant aid for Summer Project Grants in 2009 as summarised in Appendix A of the report (GP 002/910) for LAP 5 area, with detailed Assessments in Appendix B, be agreed.

Councillor Francis rejoined the meeting at 7:20pm

Councillor M. Francis in the Chair

- (4). That the publicity budget for the Summer Grants Projects Scheme be revised downwards from £15,000 to £10,000;
- (5). That Officers in consultation with the Chair and Vice Chair be authorised to determined funding priorities for the publicity budget of £10,000; and to facilitate this, provide details of the publicity programme; and
- (6). That the sum left unallocated as a result of resolution 5. above, totalling £5,000, be added to the budget for individual Summer Projects. That Officers in consultation with the Chair and the Vice Chair be authorised to allocate this funding and that it be awarded in the first instance to small organisations, for summer activities, subject to compliance with the funding criteria for the scheme.

9. ANY OTHER UNRESTRICTED BUSINESS CONSIDERED TO BE URGENT

There was no other urgent unrestricted business to be considered under this item.

The meeting ended at 7.20 p.m.

Chair, Councillor Abdal Ullah Grants Panel

Agenda Item 5.1

1

Committee:	Date:	Classification:	Report No:	Agenda Item:
Grants Panel	15 October 2009	Unrestricted		item.
Report of:		Title:		
Corporate Director of Chi		Update on the Youth Op Capital Funds in Tower I	•	outh/
Originating officer(s)		·		
Dinar Hossain, Head of Y Connexions Services	outh and	Wards Affected: All		

1. **SUMMARY**

- 1.1 This report updates Members on the implementation of the Youth Opportunity and Youth Capital Funds in Tower Hamlets in 2009/10.
- 1.2 **Appendix A** contains the list of the projects funded by the Youth Opportunity and Capital Funds Grants Panel from 1 April to 30 September 2009

2. **RECOMMENDATIONS**

Grants Panel is recommended to:-

2.1 Note the report on the implementation of the Youth Opportunity and Youth Capital Funds in 2009/10.

Local Government Act, 2000 (Section 97) List of "Background Papers" used in the preparation of this report

Brief description of "back ground papers"

Name and telephone number of holder and address where open to inspection.

Youth Matters: Next Steps

Antonia Dixey, 020 7364 3092

Town Hall, Mulberry Place, 5 Clove

Youth Opportunity Fund and Youth Capital Antonia Dixey, 020 7364 3092

Fund Guidance Notes Town Hall Mulberry Place 5 Clo

Fund Guidance Notes

Town Hall, Mulberry Place, 5 Clove
Crescent, London E14 2BG

3. BACKGROUND

- 3.1 'Youth Matters: Next Steps' challenged Local Authorities to put young people themselves in control of the things to do and places to go in their area. It proposed putting buying power directly in the hands of young people by providing an 'Opportunity Fund' and 'Capital Fund' in each Local Authority to be spent on local projects that young people want. Following an initial pilot of the funds from 2006/08, the DCSF has made provision for the funds for 2008/2011. Tower Hamlets has been allocated additional Youth Opportunity Fund funding through the Mayor's Offer in 2008/10.
- 3.2 The Government made available a budget in each Local Authority to be spent at young people's discretion on projects to improve things to do and places to go in their area. They proposed the Youth Opportunity Fund (YOF) to enable young people to establish their own small-scale projects, such as renting space in a community centre to put on activities, establishing a neighbourhood council or youth café, or running sports leagues and tournaments. They also established a line of capital funding over two years from April 2006, called the Youth Capital Fund (YCF), to enable Local Authorities to develop, in conjunction with young people, new approaches to strategic investment in youth facilities.
- 3.3 The aim of the Youth Capital Fund is to "provide a discrete capital budget to be spent on what young people want and need". The DCSF guidance states that "it is designed to work in tandem with the YOF to develop projects which contain both a capital and revenue element, noting that YOF must not be used to meet any ongoing costs associated with capital investment because of the risks around sustainability. Similarly YCF is not a substitute for mainstream capital funding and wherever possible should be matched from other sources".
- 3.5 Youth Matters stated that Local Authorities, building on existing practice, may adopt different approaches, but the key aim was for young people themselves to decide how the fund could be spent. In particular, the DCSF guidance stresses that YCF is "to be spent on what young people want and need" and one of the grant conditions is that "arrangements for implementing YCF should allow for the active involvement of young people, with particular emphasis on those who are disadvantaged, in all aspects of planning, delivery, monitoring and evaluation of the YCF. This involvement should be developed with a view to mainstreaming it into capital and asset management more generally in the authority".
- 3.6 In 2009/10 Tower Hamlets has been allocated £427,000 for the Youth Opportunity Fund, £125,320 additional Youth Opportunity Fund funding through the Mayor's Offer and £183,600 for the Youth Capital Fund.

4. IMPLEMENTATION OF THE FUNDS

- 4.1 Officers from Youth and Connexions Services worked closely with young people to develop and administer the funds. We also worked in partnership with Youth Bank Tower Hamlets, drawing on their knowledge and experience of youth led grant-making. They have played a fundamental role in training the panel members and supporting young people to make applications.
- 4.2 Based on an evaluation of the Funds carried out in February 2009 and recommendations from Members' Grants Panel in October 2008, the implementation of both the Youth Opportunity and Youth Capital Funds has included:
 - Setting a maximum grant size of £500-£5,000 for Youth Opportunity Fund projects and £5000-£10,000 for local Youth Capital Fund projects;
 - Increasing the opportunities for young people to get involved in grant making
 by training an additional 24 young people in grant making in May 2009;
 - Ensuring a fair distribution of grants across the borough by allocating specific amounts of funding per paired LAP area;
 - Improving the speed of grant-making by having set deadlines for applications to the Funds and reducing the time of the full process to 10 weeks from application to decision;
 - Increasing the number of groups monitored by increasing this from 10% in 2006/08 to 30% in 2009/10; and
 - Only awarding grants to organisations that have completed the Youth and Connexions Services registration scheme. Additional information has been sought from organisations offered funding to ensure it is used appropriately.
- 4.3 The Youth Opportunity and Youth Capital Fund panel were recruited from across the borough and have received accredited training in grant-making. There are representatives from each LAP area and a good balance of young people experienced in delivery of the Funds in previous years and those new to the process. Some of the young people have now given over 500 hours of their time as volunteers and should be commended for their huge contribution to the community.
- The process for distributing the Youth Opportunity Fund was as follows:
 The Panel recommended that we would have three rounds of funding:
 - Round 1: May 29 July 29
 - Round 2: July 31 September 30
 - Round 3: October 2 December 2

Applications were sought through a series of East End Life adverts and targeted recruitment to marginalised and disadvantaged groups across the borough including but not exclusive of: Connexions; Young Carers; Looked After Young

People; Travellers; Asylum seekers; third sector Youth Offending Team; Youth Inclusion Team; disabled young people and the Somalian community

Successful applications would be granted 70% of the grant payment to start their project. Upon completion of projects, participants are asked to submit an evaluation form to release the further 30%.

A breakdown of costs per funding round and LAP area can be found below:

	LAP 1 + 2	LAP 3 + 4	LAP 5 + 6	LAP 7 + 8	TOTAL
Round 1	14,500	14,500	14,500	14,500	58,000
Round 2	36,250	36,250	36,250	36,250	145,000
Round 3	21,750	21,750	21,750	21,750	87,000

- 4.5 The panel intended that the Youth Capital Fund would be allocated alongside the Youth Opportunity Fund, in line with the grant limits established in 4.2. However it became clear in May 2009 that allocating the full capital amount would be extremely difficult if only local applications were funded due to the low number of applications received. The panel therefore agreed to allocate the majority of the Youth Capital Fund on the following basis:
 - Supporting one capital development in each LAP area up to the value of £20,000. If no suitable application was received in a particular LAP the panel aimed to withhold some of the available funding to allocate to a specific project where a need has been identified;
 - All projects required to have some match funding from other sources;
 - Any remaining funding to be used for smaller developments, such as signage, lighting and capital equipment. However, the smallest 'capital' applications, for goods which are not depreciable, should be treated as Youth Opportunity Funding. Applications which are genuinely for capital, costing £5000 £10,000, should continue to be seen on a paired-LAP basis. The Panel also has oversight of grants for significant equipment purchases; and
 - Ensure that there is good project management support for groups to develop their schemes. Our experience with the NRF/LPSA funded schemes were that groups struggled to spend their funding, secure value for money, complete their schemes to time and develop their programme of subsequent activities. Strong project management is required to support the groups, receive and approve quotes and monitor progress.
- 4.5 The process for distributing the Youth Capital Fund was therefore as follows:
 - The fund was widely promoted and guidance provided for organisations on ensuring young people's involvement in developing applications for this funding stream;

- There was a public call for expressions of interest from organisations and young people and an opportunity was offered for all voluntary and community organisations to submit proposals for funding;
- Tower Hamlets in partnership with Youthbank Tower Hamlets worked proactively with identified groups where there was a need to help them develop strong applications, rather than wait and hope for them to apply. A number of potential schemes were identified for development based on existing capital programmes, a building audit undertaken of all Youth and Connexions Services contracted provision and from previous Youth Opportunity Fund applications received.
- 4.6 The Youth Opportunity and Youth Capital Fund panel members worked on a set of criteria for the Funds, based on the DCSF guidance notes and local strategic priorities and agreed the following criteria for the funds:
 - Genuinely comes from young people's ideas, and that the application booklet was completed by young people;
 - Includes a wide range of young people, particularly those who are marginalised or disadvantaged;
 - Helps and benefits the local community;
 - Helps young people achieve something positive;
 - Accredits young people that they get a qualification or nationally recognised certificate for their participation in the project;
 - Helps bring communities and different young people together;
 - Helps young people to achieve one of the Every Child Matters outcomes;
 - Provides more places to go and things to do for young people; and
 - Is supported by an organisation with a track record of working successfully with young people.

5. PROJECTS SUPPORTED

- 5.1 In the period from April 2009 September 2009, 73 YOF applications for funding were being considered. Of these:
 - 21 grants have been approved;
 - 22 applications have failed at either initial assessment or panel stage;
 - 0 groups have failed to arrive at panel on two or more occasions and have been asked to resubmit applications; and
 - 0 decisions have been deferred awaiting further information from the applicant groups.
- 5.2 A more detailed breakdown of the applications is in the table below:

	YOF	YCF	TOTAL
Number of applications for grants	73	19	92
Number of grants approved	21	10	31

Application failed at either initial assessment or	22	6	28
panel stage			
Applicant group failed to arrive at panel on two or	0	0	0
more occasions (and have therefore been asked to			
resubmit application			
Decision deferred by panel awaiting further	0	0	0
information from applicant group			
Application received and awaiting presentation to	22 + round	0	22 +
panel	3		round 3

5.3 Appendix A contains a list of all projects supported through the Youth Opportunity and Youth Capital Funds from April - September 2009.

6. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 6.1 The funding for the Youth Opportunity Fund (£427,000) and Youth Capital Fund (£183,600) is fully funded via grant from the Department for Children, Schools and Families. Additional Youth Opportunity funding (£125,320) is fully funded via grant from the London Development Agency. This is released to the Local Authority in 2 tranches, one at the start of each financial year and the other at 6 months, on completion of a satisfactory report back to Government Office for London.
- 6.2 Financial management of the funds is restricted by the conditions attached to each grant by the DCSF and practice is consistent with these requirements.

7. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL)

- 7.1 The arrangements in Tower Hamlets are consistent with the Guidance issued by the Department for Children, Schools and Families and paragraphs 3.1-3.6 of this report provide details of the Government conditions the Council will be required to meet in order to access the available funds.
- 7.2 Although there are no immediate legal issues arising from this report it will be essential that careful monitoring is undertaken of any grants made to applicants in order to ensure that the Council is properly protected in its administrative role.

8. EQUAL OPPORTUNITIES IMPLICATIONS

8.1 Youth work aims to make a significant contribution toward realising equal opportunities. The arrangements for the implementation of the funds seek to ensure that all young people have equality of opportunity and have access to the funds. Specific work has been done in implementing the funds to ensure the involvement of disadvantaged and marginalized young people and those traditionally underrepresented in youth work settings.

9. ANTI-POVERTY IMPLICATIONS

9.1 Youth work aims to tackle poverty and to engage young people who are at risk of social and economic exclusion. The arrangements for the implementation of the funds seek to ensure that the needs of disadvantaged young people are appropriately met.

10. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

10.1 There are no direct sustainable action for a greener environment implications arising from this report. However, a priority of the youth work curriculum is to develop young people's global and environmental awareness and some of applications for funds have contributed to this.

11. RISK MANAGEMENT IMPLICATIONS

- 11.1 To ensure that risks associated with the funds are well managed a comprehensive monitoring and reporting process has been established. It has been identified that strong project management is essential for quality delivery of the projects.
- 11.2 In the event that funded organisations are not able to deliver the projects we will identify other partners that can support delivery of the projects or alternative projects.

Appendix A

Newark Globe FC

The project idea is to further develop a newly created football team in the Globe Town area. This activity will encourage other young people to get involved in active sports and competitions.

Attlee Youth Jam

The project idea is to develop a chill out zone within the youth club specifically for those who are aged 13+. This area would be used as a relaxation area as well as a space for getting support for school/college work, job support/placements.

Spitalfields Boys Youth Project

The project idea is to develop a youth club specifically for boys to be held at the Hanbury Centre. The applicants also state that they wish to acquire funds for a residential trip.

Somali Girls in Action

The project idea is Somali girls to create a short film which will explore the cultural life of the Somali community and expectations of Somali girls. The film will also include Somali comedy both in Somali and translated in English

Redcoat Youth Project – Redcoat Youth Restoration Project

The project idea is to restore Redcoat Youth Project in a building as the youth project has been closed for the last 5 years. A building has been identified and the applicant is asking for assistance with purchasing of equipment.

New Expressions – Youth Communications Project

The project idea is to provide a Communications training course for girls with the aim of helping young people to communicate more effectively by understanding different methods of communication.

Taster of Football Coaching (Part 2) Project

The project idea is to provide football coaching sessions twice weekly. Participants will then be able to take part in the SNC Youth Football League taking place during winter through summer.

Your identity as a young Bangladeshi in Britain Project

The project idea is to work with BBC Radio Jockeys to develop a programme entitled 'Your identity as a young Bangladeshi in Britain'. Young People and the BBC Team will plan out a series of events to include group consultation, workshops on research and findings on young Bangladeshi in Britain, using interview techniques and recordings.

Off the streets

The project Idea is to set up an area within SYC for young people to receive help and assistance on receiving with looking for employment and career opportunities during

the day. During the evening it will be an area for young people to chill out or do their homework.

Girls Club

The project idea is to further develop activities at the newly created girls club at Urban Base. Proposed activities include an 8-week art project; learn how to cook projected associated day trips to art projects and a restaurant kitchen

Multi Youth Bow

The project idea is to develop a safe and supervised meeting place for local young people who will offer educational activities, indoor and outdoor games. This will take place at Multi Youth Centre, Roman Road in Bow.

Sister Hood

The project Idea is to connect social excluded Somali Girls especially new-comers into the community. This will be done by encouraging girls to work on a fashion design project combining traditional Somali fashion with western influences. This will take place at the Multi Youth Centre.

Aberfeldy Youth Music Project

The project idea is to further develop an existing music project to create a vocal training programme.

Stars of the Future

The idea is to produce and film a mini drama using members of the club to direct, produce and act in film as well as taking on roles such as make up artist and costume design.

Climbing Club

The project Idea is to have a rock climbing training by attending the climbing club after school then using those rock climbing skills on a residential which will be open to young people from variety of schools

Olympic Sailing group

The project Idea is to have 8 training sailing sessions in London then go on a residential trip to Essex and sail out on the open see

Grassroots Orchestra

The project Idea is to encourage local young people to learn to play musical instruments, form a Grassroots Band and host a musical event on the Aberfeldy estate.

Out 'n' about

The project Idea is to get a group of young people together to manage and organise trips for other young people in the Limehouse area. Many young people have been outside Tower Hamlets so it is hope that the excursions will widen their perspectives.

The Clean Up Project

The project idea is to redecorate the youth centre and to buy new furniture in order to facilitate future activities. It is proposed that the young people will participate in decorating the club.

Café Reconnect

The project idea is refurbish and redecorate the Café Reconnect Centre on St. Paul's Way in order that young people are able to run the café and elements of the centre (with the assistance of youth leaders). At the moment the Centre is only open two hours a day at lunchtimes. After refurbishment, it is hoped that the opening hours can be extended to six hours a day and also open at weekends.

Caxton Hall Late Night Project

The project idea is to make the youth club more appealing by upgrading the premises by improving access for disabled users, create a safer environment by installing better outdoor lighting and cutting back overgrown bushes and mending the perimeter fence as well as general painting and decorating of the interior.

The Tenants and Residents Association will also use the building.

Fair Trade Tuck Shop

The project idea is to create and build a secure space and breakfast bar within St Andrews Wharf to enable the establishment of a fair trade tuck shop selling healthy and drinks for young people attending the youth centre and other people within the community. Young people will man the tuck shop as volunteers. Any profit generated will go towards the young people's fund for future projects.

Music Space Capital Build

The project idea is to convert areas of the Brady Centre into rehearsal rooms for bands and young musicians and to create accessible recording facilities as the space currently being used is not ideal for such purposes.

Concordia Centre Youth Development Project

The project idea is to develop Concordia Community Centre into a Multi purpose youth centre. Three Somali organisations currently use the facility. These organisations would like to make structural changes to the building in order to use space more effectively in order to deliver more activities and training programmes for larger groups as currently they have to hire other venues for some youth activities.

Helping Achieve Youth Ambitions

The project idea is to refurbish and renovate Collingwood Hall in order to make greater use of the space available. An area that is currently disused has been earmarked as an IT suite. The application states that improvements are also necessary in the kitchen area to increase access for disabled users and flooring in the toilets and common hallways need to be replaced as they are currently in a bad state.

The Tenants and Residents Association also use this building

Osmani Capital Redevelopment

The project idea is to purchase fixtures, fittings and equipment for the new youth centre being constructed at the Osmani Trust. This project forms part of a larger scheme which consists of a £4.4m redevelopment of the site (funded by LBTH) and reconstruction of a new Centre for the Osmani Trust. The new building will incorporate a gym, meeting rooms, IT suite, cafeteria, TV room, full disabled access.

Late Night Opening B Studio

The project idea is to provide late night opening of the B music studio for young people to gain support from a qualified sound engineer but cannot afford to pay for time in the studio.

Duke of Edinburgh

The project idea is to buy equipment in order that participants to the youth centre are able to take part in aspects of the Duke of Edinburgh award scheme (particularly going on expeditions).

Panna and Outreach

The project idea is to get a Panna Cage for the youth centre to benefit the Street Sports project and will also be used in mini football tournaments, training programmes and sessions. The project also wishes to purchase bicycles and walkie-talkies for outreach detached sports work.

Mile End East Senior Provision (Café Reconnect)

The project idea is to create a football team for under-privileged young people in the Mile End east area. It is hoped that the football team will be a diversion from negative influences affecting local youths, such as gang violence and drug abuse as well as encouraging healthy lifestyles.

ROOTS

The project idea is to develop a football team as a distraction from gang warfare.

Youth Leadership

The project idea is to develop a youth leadership programme which will take place one evening a week for six weeks. The programme will cover Effective Leadership, Motivation, Influencing Others and Self Expression. It is hoped that this project will help participants to improve poor inter-personal skills.

Mulberry Mini Model UN

The project idea is to run a Model United Nations Conference in December 2009 for students across London to discuss the elimination of landmines with Mulberry Mini UN acting as the conference Secretariat.

CFC

The project idea is to develop a football team for the Shadwell Area as a way of encouraging young people not to be drawn into a life of crime or commit ASB.

Building and horticultural improvement

The project idea is to refurbish the current office in Stepney which is in a dilapidated state in order to be able to restart the One to One Support with future careers and CV building exercises with volunteers from the East London Business Alliance as well as carry out a number of workshops and courses to aid self improvement.

Committee:	Date:	Classification:	Report No:	Agenda Item:
Grants Panel	15 th October 2009	Unrestricted	(GP 04/0910)	ito
Report of:		Title:		
Assistant Chief Executive		Review of Mainstr	eam Grants	3
Originating officer(s) Jo		Commissioning		
Everett Haughton and Hil Strategy and Performanc	, ,	Wards Affected: All		

1. **SUMMARY**

- 1.1 At the meeting of the grants panel held on Thursday, 11 June 2009 the Grants Panel requested that a detailed report on the Mainstream Grants Commissioning Process be submitted to their October meeting.
- 1.2 It was agreed that a detailed report would be prepared on the new commissioning process covering the following
 - Review of the new arrangements feedback on operation of the process to date - review of key issues
 - How the small and medium size community / voluntary organisations are involved in the process
 - Information on the organisations either left out or applied but were not considered because of the newly introduced online system.

2. **RECOMMENDATIONS**

The Grants Panel is recommended to:-

2.1 To agree the proposed process improvements contained within the report and recommend them to Cabinet.

3. BACKGROUND

- 3.1 Funding arrangements for 2009/10 and onwards were approved by Cabinet on 1 August 2007, in a report entitled 'Priorities and Arrangements for Mainstream Grants 2008-2009'. Members approved proposals that moved the programme to a commissioning-based approach of allocating mainstream grant funding.
- 3.2 The intention of moving to a commissioning-based approach of allocation was to strengthen the integrity, transparency and fairness of the process and ensure resources were distributed and used more effectively and efficiently.

4. OVERVIEW OF THE COMMISSIONING PROCESS

Rationale for Moving to Commissioning of Mainstream Grants

- 4.1 In line with the borough's Commissioning Code of Practice, the change to a commissioning approach for Mainstream Grants aimed to ensure that:
 - Services are available to those who need them
 - Priorities and outcomes are better informed and more specific
 - Funding is focused on the most effective ways of meeting needs; and that
 - Resources are distributed and used efficiently and equitably

Consultation, Support and involvement of Third Sector partners

- 4.2 The directorates responsible for the different Mainstream Grants funding streams organised 8 workshops with prospective applicants to enable them to respond to the proposed changes and feedback on service need. In addition to the workshops an open consultation session took place at the Brady Centre on 21st July 2008. 54 people representing 47 organisations attended this event.
- 4.3 As a result of feedback received during the consultation period, the TH3 Event (formerly the Funder Fair) on the 6th November focused on addressing the issues that local groups had identified. This included workshops on: understanding the application process, completing the form, quality assurance, working in partnership and costing projects. A comprehensive FAQ document was also developed and disseminated widely.

The Application Process

- 4.4 In line with good practice the application process was via an on-line form using the Council's Grants Information Funding Tracking System (GIFTS). Prospective applicants were made aware that this system would be used in advance and 10 training sessions were run. Alongside this a telephone helpline, email response service and one-to-one support were also available.
- 4.5 In total, 287 applications were received from 166 organisations within the original timeframe. 14 additional organisations advised that they had completed their applications and supporting documents but had difficulty in submitting them by the original deadline. The electronic application process was therefore 'reopened' until 23 January 2009 by which time a further 18 applications were received from those organisations. This made a total of 306 applications received from 184 organisations. Subsequent to this, a late submission from Tower Hamlets Community Transport was agreed.
- 4.6 A full list of agreed funding allocations is provided at Appendix 1.

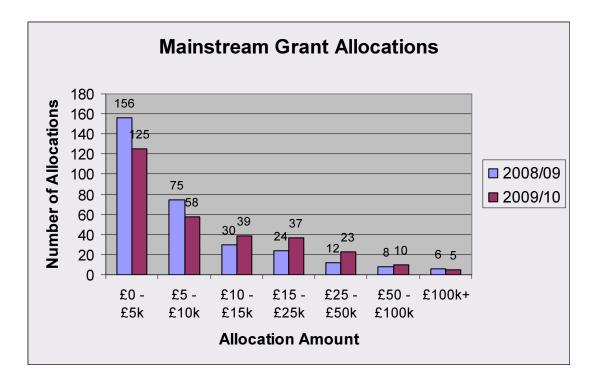
5. REVIEW OF ARRANGEMENTS

- 5.1 Officers have undertaken a review of the new arrangements. This has utilised an analysis of:
 - The profile of organisations funded
 - Members' and officer's feedback
 - The organisations who did and didn't receive funding
 - Enquiries and feedback given by local third sector groups during and after the process
 - Feedback from organisations who were previously funded but did not submit an application for 2009/10
 - Findings emerging from the consultation process of the third sector strategy

Overall findings

- 5.2 We have compared the post-commissioning 2009/10 allocation to the precommissioning 2008/09 allocation. This illustrates the following:
 - That the commissioning approach resulted in fewer awards of funding being made. In 2009/10 297 funding awards were made, down from 311 in 2008/09.
 - That average allocations were correspondingly larger. Specifically, the average award in 2009/10 was £13,969, up from £11,118 in 2008/09.

The graph below illustrates the changes in the pattern of allocation:



- 5.3 The review highlighted a number of issues that were related to the new funding process. These have been clustered into the following main themes:
 - Issues identified with the process
 - Results of the process
 - Accountability and transparency
 - Level of support available when applying for grants
 - Advertising and Publicity
 - Process timescales
 - Feedback, Appeals and Enquiries
- 5.4 An overview of findings and proposals is included below. A more detailed breakdown is included in Appendix 2. Should the Grants Panel agree the proposed actions a full action plan for implementation will be developed and submitted to Cabinet.

Theme 1 Issues Identified with the Process

- 5.5 The review found that the funding documents lacked details of the scoring process that had been adopted. Also the service specifications were complex and not written in an accessible format. The online form was also perceived to be too complex.
- 5.6 A small number of applicants reported problems in applying because the forms were online. These problems were for a variety of reasons, including a lack of appropriate IT equipment. Additionally a few organisations reported that process was too onerous for a small grant so they decided not to apply.
- 5.7 Officers undertaking assessments found that the questions and guidelines could have been improved. They did not anticipate all the details needed from groups to ensure they answered questions appropriately.
- 5.8 The review also investigated why organisations who applied in previous years did not apply to this commissioning round. It was identified that most of these groups did not apply due to their organisational capacity. These organisations would not have applied regardless of the move to a new funding approach or the online application system.
- 5.9 Proposed key action:
 - Maintain the online application process but review and simplify forms and specifications where possible
 - Ensure that small organisations are provided with whatever support they need to submit an application
 - Develop and review guidance for groups in response to problems identified this year
 - Ensure all grant documents are tested with potential applicants

Theme 2 Results of the process

- 5.10 As detailed in 5.2 above, the review identified that the new funding process resulted in larger allocations. Correspondingly, larger organisations were more often the beneficiaries of these.
- 5.11 Also, as part of the arrangements for 2009/10 the Community Engagement funding stream was amalgamated with the Economic Engagement funding stream. This was due to the prioritisation of activity to address worklessness. The impact of this was that a number of organisations had their funding discontinued as their work was not identified as a continued funding priority. This particularly applied to groups providing anti poverty, community cohesion and social inclusion projects.

5.12 Proposed key actions:

- Consider ways of providing a responsive small funding pot that is accessible
 to small organisations (N.B. A proposal to establish a Community Chest,
 which meets these criteria, has been included in the Third Sector Strategy.
 This will be taken forward subject to funding)
- Consider options to provide resources to projects prioritising One Tower Hamlets activity. It is suggested that this could be facilitated by a review of our approach to the Corporate Match Funding stream.

Theme 3 Accountability and transparency

- 5.13 As detailed above, the allocation process was intended to be based around commissioning principles. Members, Third Sector organisations and officers all pointed to issues with the process arising from a lack of clarity about the degree to which the commissioning approach had been adopted. In some cases, the outcome of this was confusion about the rationale for some funding decisions.
- 5.14 Also, Third Sector groups expressed a wish to be more involved in developing processes for assessment and allocation and an increased involvement in setting priorities.

5.15 Proposed key actions:

- Ensure that there is clarity about the approach for determining funding allocations. The Third Sector Strategy proposes that the commissioning approach is given time to bed down and that evaluation is undertaken before this decision is taken.
- On the basis of the agreed approach, develop training and written guidance for all involved to improve the consistency of approach

Theme 4 – Level of support available when applying for grants

5.16 The review demonstrated a clear need for officers to be available to support applicants to develop their proposals. Also, some of the smaller groups did not have access to the technology needed to apply on line and, because of this, were at a disadvantage and have access to the technology needed to apply for this and other grants.

5.17 Proposed key actions:

- Provide funded advice to applicants from an independent third sector body not competing for same funds. This role could possibly be taken by the new Council for Voluntary Services that the Third Sector Strategy proposes we establish, subject to funding.
- Ensure that small organisations are provided with whatever support they need to submit an application
- Ensure all Grant Officers are available on closing day to give phone advice
- Ensure appropriate IT support is available

Theme 5 – Advertising and publicity

5.18 Findings demonstrated that small groups with limited knowledge of the process didn't know about the opportunity to apply. Additionally, Directorates Officers felt that they needed more control of the website information and documents related to their funding streams.

5.19 Proposed key actions:

- Make full use of the new Council for Voluntary Services that the Third Sector Strategy proposes we establish (subject to funding) and existing networks to inform groups of the application round
- Put up posters at community centres to ensure small groups meeting at their premises are informed of funding opportunities.

Theme 6 – Timescales of the process.

5.20 Applicant organisations felt that the process needed to give a longer time between the advert and the closing date to enable more consortium bids to be developed. Additionally, the review identified that the decision making time of the grants did not allow adequate time for groups to plan or manage effectively redundancies, recruitment and negotiation of service agreements.

5.21 Proposed key actions:

- Timescales for commissioning and grant aid to be announced in good time
- Bring forward application process and decision making process.
- Confirm funding amounts three months before the start of projects, if possible.

Theme 7 – Feedback, Appeals and Enquiries

5.22 Concerns were expressed over the lack of a Council for Voluntary Services to negotiate and feedback to the Council and advocate on behalf of the sector. The increase of enquiries to members and officers was shown to link to the lack of a review / appeals process.

5.23 Proposed key actions:

- Development of new Council for Voluntary Services that the Third Sector Strategy proposes we establish, subject to funding.
- Supply those who submitted rejected applications with a written explanation with the offer of further discussion
- Establish a controlled appeals process to limit enquiries with clarity about who can appeal and for what reasons.

6. COMMENTS OF THE CHIEF FINANCIAL OFFICER

6.1 The report describes the review of the Council's mainstream grants arrangements and recommends improvements to the current grants processes. The creation and funding of a new Council for Voluntary Services (CVS) described in this report are subject to the budget process, and will be considered for approval by Cabinet on 4th November 2009.

The costs of implementing the other proposals described in this report are expected to be contained within existing budgets and there are no additional budget implications arising from this report.

7. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL)

7.1 There are no specific legal comments arsing from this report. The contents of the report deal with operational matters concerning the process for dealing with applications for and the award of grants.

8. ONE TOWER HAMLETS CONSIDERATIONS

8.1 The Third Sector provides responsive services that help to improve the quality of resident's lives. Mainstream grant funding streams aim to prioritise reducing inequalities, discrimination and poverty. The actions proposed aim to strengthen the funding in relation to the One Tower Hamlets objectives.

9. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

9.1 The Third Sector plays a leading role in making Tower Hamlets greener and more sustainable. Improving the Mainstream Grants process will further strengthen the ability of organisation working in this field to deliver.

10. RISK MANAGEMENT IMPLICATIONS

- 10.1 There are a number of risk implications in relation to developing grant practice.
 - Making the process more accessible will bring about an increase in applications that the already over subscribed budgets will not be able to support.
 - Reducing the confidence in the integrity of the funding framework.
 - Increase of enquiries from groups
- 10.2 Officers have proposed actions in Appendix A that will mitigate risk:
 - reduce the expectation of applicants in the amount they ask for
 - support applicants to submit applications
 - develop clarity and procedures to improve the probity and timing for the of the programme

11. <u>EFFICIENCY STATEMENT</u>

There are no proposals that require further funding in this report.

Local Government Act, 1972 Section 100D (As amended)

List of "Background Papers" used in the preparation of this report

Brief description of "back ground papers"

Name and telephone number of holder and address where open to inspection.

To be completed by author

To be completed by author ext. xxx

12. APPENDICES

Appendix 1 – List of 2008/09 funding allocations

Appendix 2 – Full table of feedback from the review and proposed actions

APPENDIX 1

MSG Projects 2009 – 2010

Total Adults Health & Wellbeing (14 items)

7

237,304

Organisation Name Advice and Anti-Povert <u>y</u>	Project Title	Fund	Awarded
Account 3 Women's Consultancy Service	Lap 5 Bow Advice Partnership	Advice and Anti-Poverty	51,964
Bromley By Bow Centre	Lap 6 - Advice	Advice and Anti-Poverty	55,081
Chinese Association of Tower Hamlets	Chinese / Mandarin Advice Service	Advice and Anti-Poverty	16,740
Citizens Advice Bureau (East End CABx)	Boroughwide Generalist Advice	Advice and Anti-Poverty	113,181
Citizens Advice Bureau (East End CABx)	Claim the Max	Advice and Anti-Poverty	107,215
Citizens Advice Bureau (East End CABx)	Lap 2 - Advice	Advice and Anti-Poverty	53,263
Island Advice Centre	Lap 1 Bethnal Green Advice Consortium	Advice and Anti-Poverty	80,283
Island Advice Centre	Emergency Funding	Advice and Anti-Poverty	4,000
Island Advice Centre	Lap 8 - Advice	Advice and Anti-Poverty	44,065
Limehouse Project Limited	Laps 3 & 4 Stepney and Wapping Advice Consortium	Advice and Anti-Poverty	107,045
The Limehouse Project Limited	Lap 7 - Limehouse / Poplar Partnership	Advice and Anti-Poverty	62,980
Ocean Somali Community Association	Somali Advice Network	Advice and Anti-Poverty	56,105
The Praxis Community Projects Ltd	New Resident / Migrant Advice Service	Advice and Anti-Poverty	21,789
Tower Hamlets Law Centre	Specialist Advice Provision	Advice and Anti-Poverty	145,207
Total Advice and Anti-Poverty (14 items)			918,918
Arts and Events			
Chinese Association of Tower Hamlets	Moon Goddess Dance Group	Arts and Events	2,045
Chisenhale Dance Space	Chisenhale Dance Space - Summer and Winter Dance Festivals	Arts and Events	24,291
Golden Moon Youth Project	Shadwell Multicultural Festival	Arts and Events	4,500

Organisation Name Grand Union Music Theatre Ltd; Grand	Project Title Grand Union Youth Orchestra and Musical	Fund Arts and Events	Awarded 10,000
Union; Grand Union Band; Grand Union Orchestra	Opportunities for Young People in Tower Hamlets		
Green Candle Dance Company	OH! Arts	Arts and Events	20,000
Half Moon Young People's Theatre	Professional theatre venue for young people in Tower Hamlets	Arts and Events	24,664
Praxis Community Projects Ltd	New Voices II	Arts and Events	4,000
St Paul's Arts Trust (The Space)	The Space - Core costs	Arts and Events	12,000
Stitches in Time	'Airbrushed In: Patterns in the Community'	Arts and Events	11,000
Sylheti Baul Shongith Gushti	Bengali Arts & Cultural Education and Workshop Programme	Arts and Events	5,000
Toynbee Hall	Arts 'Express!'	Arts and Events	7,000
Udichi Shilpi Gosthi	Udichi Shilpi Gosthi	Arts and Events	4,500
Young News	Young News	Arts and Events	3,000
U Total Arts and Events (13 items)			132,000
ည် <u>Children & Families</u>			
$^{ m C}$ APASENTH	APASENTH Special Needs Support Project	Children & Families	28,000
Attlee Foundation; Attlee Foundation (The)	Attlee Families Project	Children & Families	13,300
Community of Refugees from Vietnam - East London	Home School/ Liasion project	Children & Families	5,000
East London Asian Family Counselling	East London Asian Family Counselling	Children & Families	33,500
Praxis Community Projects Ltd	Praxis Family Care	Children & Families	13,000

Organisation Name Shobujshathi	Project Title Advocacy Services for Children with Disabilities	Fund Children & Families	Awarded 8,500
Somali Education and Cultural Project Somali Integration Team (SIT)	Home-School Liaison Project The Kids Wellbeing Project	Children & Families Children & Families	5,000
Somali Parents and Children's Play Association	Play Opportunity For Somali Disabled Children	Children & Families	8,400
Step Forward	Sexual Abuse Couselling and Support	Children & Families	24,000
Tower Hamlets Parents' Centre	Healthy Families Healthy Children	Children & Families	5,000
Women's Health and Family Services	Bengali, Somali, Chinese and Vietnamese Family Advocacy and Support	Children & Families	21,500
Total Children & Families (12 items)			171,200
Community Languages			
S Al Majidiah	Mother Tongue and Community Languages	Community Languages	7,500
Black Women's Health and Family Support	BWHAFS' Somali Mother Tongue ProgrammeCommunity Languages	eCommunity Languages	3,100
S Boundary Community School	BCS Mother Tongue Project	Community Languages	8,250
Children Education Group	Mother Tongue Education Project	Community Languages	3,100
Chinese Association of Tower Hamlets	Chinese Independent School (Mother TongueCommunity Languages Classes)	eCommunity Languages	3,100
Cubitt Town Bangladeshi Cultural Associatior	Cubitt Town Bangladeshi Cultural AssociationCubitt Town Bangladeshi Cultural AssociationCommunity Languages	Community Languages	3,100
Culloden Bangladeshi Parents Association	LEARNING ZONE	Community Languages	3,100
Da'watul Islam UK and Eire	The Darul Ummah Mother Tongue Project	Community Languages	3,100
East End Community School	Mother Tongue Project	Community Languages	6,500
Greater Sylhet Development and Welfare Council UK	GSC Mother Tongue Project	Community Languages	3,100

101,800

Organisation Name	Project Title	Fund	Awarded
Early Years			
Abertots Play	Abertots Play	Early Years	8,962
Allen Gardens Playgroup	Allen Gardens Playgroup	Early Years	23,031
Avebury Playgroup	Avebury Playgroup	Early Years	13,777
Brayford Square Playgroup	Brayford Square Playgroup	Early Years	16,116
Burdett Estate Playgroup	Burdett Estate Playgroup	Early Years	13,777
Early Years Network Tower Hamlets	The provision of infrastructure support to voluntary groups providing early years services.	Early Years	158,426
Glamis Community Nursery	Glamis Community Nursery - Staffing Proposal	Early Years	22,962
Island House Pre-School Playgroup	Island House Playgroup.	Early Years	13,778
Lincoln Hall Playgroup	Lincoln Hall Playgroup	Early Years	13,777
ັນ Mile End Nursery and Playgroup ຜູ້	Mile End Nursery & Playgroup. Preschool Education and Daycare.	Early Years	22,962
Mudchute Association	Muddy Boots Playgroup	Early Years	13,792
Munchkins Playgroup	Munchkins (TC) Playgroup Resources	Early Years	9,197
Poplar Play Centre	Under 5's Early Years Service, 3-11 After School & holiday Play Scheme, Family Drop-In service and toy library.	Early Years	30,687
Ragged School Museum	Holdiday Club Activities over 3 years 2009 to 2012	o Early Years	6,148
Rainbow Playgroup	Rainbow Playgroup	Early Years	13,778
Ranwell Playgroup	Ranwell Playgroup	Early Years	13,777
Scallywags Parent Run Nursery	Nursery Staff Funding	Early Years	9,185

	Organisation Name	Project Title	Fund	Awarded
	Somali Integration Team (SIT)	Bright Sparks and Phonics Playggroups	Early Years	5,784
	St Hilda's East Community Centre	St. Hilda's East Community Centre Crèche and Under 5's Project.	Early Years	15,501
	Tate House Playgroup	Tate House Playgroup	Early Years	13,777
	Tower Hamlets Opportunity Playgroup	Tower Hamlets Opportunity Group Service Delivery	Early Years	78,668
	Toyhouse Libraries Association of Tower Hamlets (Mobile Toy Library for Groups)	Toyhouse Soft Play projects	Early Years	25,231
	Toyhouse Libraries Association of Tower Hamlets (Mobile Toy Library for Groups)	Toyhouse Core Operations, Toy Library Support including Somali Work	Early Years	78,142
	Toyhouse Libraries Association of Tower Hamlets (Mobile Toy Library for Groups)	Home Visiting Mobile Toy Library service	Early Years	24,825
	Vernon Playgroup	Vernon Pre School Playgroup	Early Years	24,123
	Wapping Playgroup	Wapping Playgroup	Early Years	13,777
	Weavers Adventure Playground Association	PLAY TIME	Early Years	13,556
Pa	Total Early Years (27 items)			697,516
age	G <u>Economic Engagement</u>			
3	ည် Account 3 Women's Consultancy Service	Basic skills for Childcare	Economic Engagement	38,600
7	Black Women's Health and Family Support	Volunteers & Work Placement Programme	Economic Engagement	11,300
	Chinese Association of Tower Hamlets	Chinese Opportunity Centre Project	Economic Engagement	8,600
	Island Advice Centre	Tower Hamlets Volunteer Advice Project	Economic Engagement	15,000
	Jagonari Women's Educational Resource Centre	Confident English	Economic Engagement	20,000
	Limehouse Project Limited	Limehouse Project's First Steps to Employment	Economic Engagement	36,100

Organisation Name	Project Title	Fund	Awarded
Ocean Somali Community Association	Education & Social Care Volunteering	Economic Engagement	38,000
Praxis Community Projects Ltd	Praxis Employment Access	Economic Engagement	40,700
Somali Integration Team (SIT)	Somali Womens Empowerment and Awareness Project	Economic Engagement	15,000
St Peter's Bengali Association	St. Peter's Community Empowerment Project Economic Engagement	Economic Engagement	15,000
Stifford TJRS Community Centre	Gain from Volunteering	Economic Engagement	28,000
Stitches in Time	Dora Hall Women: Progression Route to Employment through Textiles	Economic Engagement	4,300
The Prince's Trust	The Team Programme	Economic Engagement	27,600
The Royal London Society for the Blind	Visionary Placements	Economic Engagement	27,000
Trees for Cities	Tower Hamlets Growing Skills Project	Economic Engagement	25,000
Wadajir Somali Community	Wadajir Women's Project	Economic Engagement	15,000
Uapping Bangladesh Association	Wapping Bangladeshi Community Engagement Programme	Economic Engagement	7,000
⊕ Total Economic Engagement (17 items)			372,200
S Housing General Fund			
nousing delieral rund			
Limehouse Project Limited	Limehouse Family Support Service	Housing General Fund	33,500
Stifford TJRS Community Centre	Stifford Tenants and Residents Advice ProjectHousing General Fund	tHousing General Fund	7,600
Total Housing General Fund (2 items)			41,100
Lifelong Learning			
Black Women's Health and Family Support	Black Women's Health and Family Support's Somali Women's Lifelong Learning Support Programme	Lifelong Learning	15,288
Island House Community Centre Keen Students School	ABLE (Adult Basic Life Education) Project KSS Community Partnership Project	Lifelong Learning Lifelong Learning	19,260 7,000

Organisation Name	Project Title	Fund	Awarded
Limehouse Project Limited	Time to Learn	Lifelong Learning	8,174
Magic Me	Intergenerational Programme	Lifelong Learning	19,240
Praxis Community Projects Ltd	ESOL Learning Circles	Lifelong Learning	15,758
Stitches in Time	Builders of Commercial Road	Lifelong Learning	2,330
Total Lifelong Learning (7 items)			87,050
Older People			
Age Concern Tower Hamlets	Appian Court Resource Centre	Older People	52,904
Black Women's Health and Family Support	Older Somali Women's Luncheon Club	Older People	12,337
Children Education Group	Harkness Luncheon Club	Older People	16,005
Chinese Association of Tower Hamlets	Chinese Elderly Luncheon Club	Older People	5,808
Community of Refugees from Vietnam - East London	Elderly Luncheon Club	Older People	25,000
Island Bengali Welfare Organisation	Island Seniors	Older People	7,964
RADICLE - St. James the Less Lunch Club	St James the Less Luncheon Club	Older People	17,069
Shahjalal Community Centre	Shahjalal Luncheon Club	Older People	32,000
Somali Senior Citizens Club	Somali Senior Citizens Club	Older People	24,000
မှာ St Hilda's East Community Centre တ	St. Hilda's East Community Centre Lunch Club Service	Older People	24,086
St Peter's Community and Advice Centre	Bangladeshi Elders Development Project	Older People	16,110
Stifford TJRS Community Centre	Stepney & Limehouse Older People's Project	Older People	24,110
Toynbee Hall	Surma Bangladeshi Pensioners' club	Older People	9,025
Toynbee Hall	Lunch Club at Toynbee Hall	Older People	34,232
Wadajir Somali Community	Wadajir Somali Elderly Luncheon Club	Older People	20,684

Organisation Name	Project Title	Fund	Awarded
Wapping Bangladesh Association	Wapping Bangladeshi Older Person's lunch Club	Older People	10,000
Women's Health and Family Services Total Older People (17 items)	DUMAKA - Older Somali Women's Group	Older People	25,000 356,334
Bangladesh Football Association	One Active Tower Hamlets	Sports, Physical Activities & Open Spaces	10,000
Bethnal Green Sharks Swimming Club	Bethnal Green "Sharks" Swimming Club	Sports, Physical Activities & Open Spaces	10,000
Children Education Group	Berner Football Academy	Sports, Physical Activities & Open Spaces	3,315
DeafPLUS - Breakthrough Deaf and Hearing Integration	Tower Hamlets Deaf Arts, Cultural and SportsSports, Physical Activities & Open Service	Sports, Physical Activities & Open Spaces	5,000
പ്പ Docklands Settlement	DOCKLAND SETTLEMENT MULTI SPORT OPPORTUNITY PROJECT	Sports, Physical Activities & Open Spaces	10,000
Θ ELMV Shadwell Basin Project 4	After School Active	Sports, Physical Activities & Open Spaces	8,000
O ELMV Shadwell Basin Project	Kayaking to 2012	Sports, Physical Activities & Open Spaces	8,000
Island Community Cricket Club	Isle of Dogs Multi-Sports Academy	Sports, Physical Activities & Open Spaces	7,500
Leyton Orient Community Sports Programme	Basketball - progression to excellence	Sports, Physical Activities & Open Spaces	8,685
London Tigers	Excellence Through Recreational Health	Sports, Physical Activities & Open Spaces	5,000
Mudchute Association	Mudchute Children and Young peopls Services	Sports, Physical Activities & Open Spaces	31,541

Organisation Name	Project Title	Fund Sports Physical Activities & Open	Awarded
	nealthy rutules	Spaces	000,61
Spitalfields City Farm	Spitalfields City Farm	Sports, Physical Activities & Open Spaces	13,180
Sports Network Council	Sports Development Programme 2009	Sports, Physical Activities & Open Spaces	10,000
Tower Hamlets Sports Council	Tower Hamlets Sports Council	Sports, Physical Activities & Open Spaces	5,000
Vallance Community Sports Association Limited	Community Sports Programme	Sports, Physical Activities & Open Spaces	10,000
Weavers Adventure Playground Association	WEAVERS GET FIT	Sports, Physical Activities & Open Spaces	22,913
Women's Environmental Network	Tower Hamlets Urban Food Gardens	Sports, Physical Activities & Open Spaces	15,460
Total Sports, Physical Activities & Open Spaces	paces (18 items)		198,594
Jandy Support	Study Support Services	Study Support	2.000
Associates of Community Trust (UK)	Homework and Internet Education Club	Study Support	3,500
Attlee Foundation; Attlee Foundation (The)	Attlee Plus Project	Study Support	5,000
Black Women's Health and Family Support	BWHAFS' After-school Study Support Programme	Study Support	4,440
Boundary Community School	BCS Study Support Project	Study Support	2,000
Children Education Group	Home Work Study Support Class	Study Support	2,000
Chinese Association of Tower Hamlets	Chinese After School Homework Club	Study Support	1,947
Culloden Bangladeshi Parents Association	Progress toward Future	Study Support	3,000
Da'watul Islam UK and Eire	The Darul Ummah Study Support Project	Study Support	2,000

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Organisation Name	Project Title	Fund	Awarded
Food4Thought Study Support	Food4Thought Study Support & Homework Club	Study Support	5,000
Golden Moon Youth Project	Shadwell Academy	Study Support	2,000
Hermitage Mother Tongue and Study SupportSupplementary Study Support Project Centre	ortSupplementary Study Support Project	Study Support	1,500
Ocean Somali Community Association	Study Support Tower Hamlets	Study Support	3,500
Shahjalal Community Centre	Shahjalal Study Support	Study Support	2,000
Somali Education and Cultural Project	SECP After-School Study Support Programme	Study Support	5,000
St Peter's Community and Advice Centre	Bangladeshi Girls Study Support Programme	Study Support	2,000
Stifford TJRS Community Centre	Stifford Study Support Project	Study Support	5,000
Thames Bengali Association	Study Support Thames Bengali Association	Study Support	1,500
Tower Hamlets Parents' Centre	Study Support	Study Support	3,000
ထို Wadajir Somali Community က	Wadajir Homework Club & Supplementary Education	Study Support	3,000
Wapping Bangladesh Association	Wapping Supplementary Education Project	Study Support	3,000
Total Study Support (21 items)			62,387
Summer Grants			
'A' Team Arts	Fashion and Textiles Summer Academy	Summer Grants	2,000
Acorn FC & Soccer Coaching	Common - Park Football (Summer Scheme)	Summer Grants	1,500
Alpha Grove Community Trust	Video Development Production	Summer Grants	2,000
Bijoy Youth Group	POSITIVE ACTIVITIES FOR YOUNG PEOPLE	Summer Grants	2,000
Boundary Community School	BCS Summer Project	Summer Grants	1,500
			12

Organisation Name	Project Title	Fund	Awarded
BYM Bangladesh Youth Movement Women's Girls Summer Programme Centre of Excellence	s Girls Summer Programme	Summer Grants	2,000
Collingwood Tenants & Residents AssociationCTRA	onCTRA Girls Project	Summer Grants	1,000
Collingwood Tenants & Residents AssociationCTRA	onCTRA Boys Project	Summer Grants	1,000
Community of Refugees from Vietnam - East Summer Activities London	t Summer Activities	Summer Grants	1,800
Culloden Bangladeshi Parents Association	Summer Activities	Summer Grants	2,000
East London Somali Youth and Welfare Centre	ELSY&WC Summer 'Feast of Fun' Activity Scheme	Summer Grants	2,000
East London Somali Youth and Welfare Centre	ELYS & WC Summer 'Feast of Fun' Activity for Young Somali Women	Summer Grants	2,000
Ensign Youth Club	The Ensign Youth Club	Summer Grants	006
George Green School	E14 Summer Project (Complex Needs)	Summer Grants	2,000
George Green School	Summer Programme at St Andrew's Wharf	Summer Grants	2,000
George Green School	Summer Programme	Summer Grants	2,000
Haileybury Special Educational Needs ProjectSummer Project	ctSummer Project	Summer Grants	2,000
Junior Muslim Circle	JMC Summer Project	Summer Grants	1,200
a Junior Muslim Circle	Young Female & Active - Shaping Future Women	Summer Grants	1,400
W Kingsley Hall Community Centre Limited	Bangladeshi Women's Summer Scheme	Summer Grants	2,000
LBTH Outdoor Education	Outdoor Education	Summer Grants	1,200
Martineau Estate	Summer Project	Summer Grants	1,000
Newark Youth London	Luke House Summer Projects	Summer Grants	2,000
Ocean Somali Community Association	OSCA Summer Youth Project	Summer Grants	1,600
Old Ford Housing Association	Summer Flava	Summer Grants	2,000

Organisation Name	Project Title	Fund	Awarded
Old Ford Housing Association	Detached - Summer Time Out	Summer Grants	800
Osmani Development Trust	Youth Club and Holiday Project	Summer Grants	13,500
Redcoat Youth Project	Summer Active	Summer Grants	1,200
Shadwell Basin Outdoor Activity Centre	Summer holiday programme	Summer Grants	1,600
Somali Education and Cultural Project	Summer Activities	Summer Grants	1,500
Somali Employment and Training Project (SETP)	Summer Activities	Summer Grants	1,600
Splash Youth and Community Programme	Splash Youth Programme	Summer Grants	2,000
Sports Network Council	SNC Summer Projects	Summer Grants	1,900
St Hilda's East Community Centre	HAYA Girls Project	Summer Grants	2,000
St Hilda's East Community Centre	Surjamuki Disabled Youth Project	Summer Grants	2,000
St Hilda's East Community Centre	St. Hilda's Boys Project	Summer Grants	2,000
ப் St Peter's Community and Advice Centre	St. Peter's Bangladeshi Girls Summer Playscheme 2009	Summer Grants	2,000
	Stifford Summer Project	Summer Grants	2,000
Streets Of Growth	Art Enterprise Hub	Summer Grants	2,000
Teviot Action Group	Summer Scheme	Summer Grants	2,000
Thames Bengali Association	Summer Project 2009	Summer Grants	1,000
Weavers Adventure Playground Association	Summer Activities	Summer Grants	2,000
Whitechapel Youth Project (LBTH)	Whitechapel Boys Summer Project	Summer Grants	1,600
Whitechapel Youth Project (LBTH)	Whitechapel Girls & Young Women Summer Project	Summer Grants	1,595
Xse Academy	Young People's Community Radio Show	Summer Grants	2,000
Total Summer Grants (45 items)			88,395

Organisation Name Third Sector Development	Project Title	Fund	Awarded
Community Accountancy Self Help (CASH)	Community Accountancy Tower Hamlets (CATH)	Third Sector Development	25,000
Tower Hamlets Community Transport	Tower Hamlets Community Transport Core Services	Third Sector Development	20,000
Tower Hamlets Somali Organisations Network (THSON)	Developing African Voluntary Organisations	Third Sector Development	14,799
Tower Hamlets Somali Organisations Network (THSON)	Capacity building the frontline Somali organisations	Third Sector Development	10,000
Volunteer Centre Tower Hamlets	Increasing Best Practice in Volunteer Management	Third Sector Development	10,000
Women's Health and Family Services	WHFS Community Volunteering Initiative	Third Sector Development	20,325
Total Third Sector Development (6 items)			100,124
Youth Work			
Alpha Grove Community Trust	Alpha Grove Youth Club	Youth Work	10,000
Bangladesh Youth Movement	BYM - Youth Project	Youth Work	6,000
Bangladesh Youth Movement	Girl's Social Inclusion Project	Youth Work	10,000
Black Women's Health and Family Support	Black Women's Health and Family Service Young Somali People's Activities	Youth Work	6,000
Boundary Community School	BCS Youth Project	Youth Work	4,000
Chinese Association of Tower Hamlets	Chinese Youth Club	Youth Work	2,700
Cubitt Town Youth Project	Cubbit Town Youth Project	Youth Work	5,000
Da'watul Islam UK and Eire	Weekend Youth Development Scheme (WYDS)	Youth Work	3,000

Organisation Name	Project Title	Fund	Awarded
Daneford Trust	Promoting the Global Dimension in education Youth Work and youth and community work in the London Borough of Tower Hamlets	Youth Work	3,000
East London Somali Youth and Welfare Centre	Young Somali Development Project	Youth Work	9,000
East London Somali Youth and Welfare Centre	SWAT (Somali Women's Activities Team)	Youth Work	6,000
ELMV Shadwell Basin Project	Adventure & Challenge	Youth Work	7,000
ELT Baptist Church	13-19s Youth Club & Young Women's ProjectYouth Work	routh Work	6,000
Ensign Youth Club	Ensign Youth Club	Youth Work	7,000
Headliners (UK)	Creating Futures	Youth Work	10,000
Kingsley Hall Community Centre Limited	Kingsley Hall Youth Focus	Youth Work	6,000
Kipper Project	The Kipper Project: Learning Service	Youth Work	8,000
Leyton Orient Community Sports Programme	Sport and Learning support	Youth Work	10,000
ထို London Borough of Barking and Dagenham o (Thames Gateway London Partnership)	Thames Gateway Scholarship and Youth Engagement Programme	Youth Work	10,000
A New Avenues Youth and Community Project	Creating opportunities for leadership	Youth Work	7,000
Newlon Fusion	East End Youth	Youth Work	6,000
Poplar Boys and Girls Club	Poplar Boys and Girls Club	Youth Work	6,000
Somali Integration Team (SIT)	Somali Girls Youth Project	Youth Work	7,000
Somali Parents and Children's Play Association	Boy's Youth Club	Youth Work	6,000
St Hilda's East Community Centre	St Hilda's East Community Centre Innovation Youth Work Centre Youth Hub.	Youth Work	10,000
St Peter's Community and Advice Centre	Bangladeshi Girls Peer Education & Youth Club	Youth Work	7,000

Organisation Name	Project Title	Fund	Awarded
Step Forward	Young Peoples Counselling	Youth Work	21,000
Stifford TJRS Community Centre	Stifford Girls Project	Youth Work	10,000
Streets Of Growth	Transition into Careers (TIC)	Youth Work	2,000
The Metro Centre Ltd	LGBTQ Metro Youth Accreditation and Participation (MYAP)Project	Youth Work	11,000
Wadajir Somali Community	Wadajir Somali Youth Drop -In	Youth Work	0000'9
Xse Academy	Core Group Programme	Youth Work	4,000
Total Youth Work (32 items)			234,700

3,799,622

Grand Totals (272 items)

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Appendix 2 - Full Table of Feedback and Proposed Action

If accepted by the Grants Panel this will be developed into a full action plan before being submitted to Cabinet.

	200	Proposed action	Who/When	Risks - Positives
Theme 1 Identified issues with the process	es with the pr	OCESS		
Groups unable to	Members	Grant working party (one grant officer from		Less control on services we
access funds as the	Third	each directorate) to review and simplify		fund.
commissioning service	Sector	specifications were we can.		Improved outcomes meeting
specifications were too	Officers	All grant documents to be tested with		residents' needs.
complex not written in		potential applicants.		Smaller groups funded and
an accessible form at.		Introduction of small grants pot (if		supported to develop.
		approved) will open access to funds to new		
		and smaller groups who need to grow and		
		to support key organisations.		
Online application form	Officers	Grant working party (one grant officer from		More eligible applications
questions and		each directorate) to review and refine		being turned down due to
guidelines did not		questions on online form to improve links		budget constraints.
anticipate all details		with scoring system.		Increased understanding of
needed from groups to				what information needs to be
ensure they answered				provided to score well in an
questions appropriately.				application.
Applicant groups didn't	Third	Indication of scores to be including in	Lead by EH	More eligible applications
understand the scoring	Sector	guidance notes in line with best practice of	By	being turned down due to
process	Officers	other funders should commissioning	December	budget constraints.
		approach be maintained	2009	Increased understanding of
				improved scoring system.

Idontifical in sovious	Common	Dronocod cotion	W/bo/M/bon	Dieke Decitives
idelitiled III leview	Source	rioposed action		NISAS - FUSILIVES
Online application	Officers	Develop the adding documents page so		More eligible applications
process needs		that we use a section for each document		being turned down due to
developing to redress		required rather than drop down menu.		budget constraints.
issues identified through		Grant officer working party to develop and		Issues solved to enable
calls to officers during		review guidance for groups to be extended		more groups access
the process.		in response to problems identified this year		application process.
		Legal Status drop down menu to be		
		amended so that groups can choose more		
		than one status (eg. Registered charity and		
		company limited by guarantee).		
		Pop up guidance notes that groups can		
		access on each page relevant to section		
		rather than separate document		
		Closing date to be included more often in		
		guidance and online form.		
		Ensure that small organisations are given		
		whatever support they need to apply		
Importance of core	Third	Greater clarity about resources available by		Fewer applicants receive
funding for smaller Third	Sector	giving an indication of grant levels for		mainstream grant funding.
Sector Organisations		activities so that groups are aware of size		Funded groups more
cannot be		of projects to apply for.		sustainable, supporting a
underestimated.		To make sure that the costs of providing a		thriving third sector.
		service, under a service agreement, reflect		
		an understanding of the full cost of delivery,		
		including any relevant part of the overhead		
		costs.		
Theme 2 Results of the process.	orocess.			

Identified in review	Source	Proposed action	Who/When	Risks - Positives
That smaller local	Members	Consider providing a flexible small grants	Lead by EH	Smaller local groups may
organisations were	Third	funding pot (N.B. Community Chest		not be the best choice for
disadvantage of the	Sector	proposed in the Third Sector Strategy	By October	some delivery.
process resulting in		subject to funding)	2009	Smaller local groups
more funding going to		Grant working party (one grant officer from		supported to be sustainable.
larger national		each directorate) to review and refine		Local NI7 indicator
organisations.		scoring matrix.		improved.
		Develop grant eligibility to ensure that only		Funded groups from all
		locally based groups have access to		equality strands valued and
		mainstream grant funds.		access funds.
		To strengthen ability of the scoring and		
		moderation process to ensure specialist		
		groups that represent equality groups gain		
		funds.		
		To be agreed in priorities and arrangement		
		report to Cabinet.		
Groups unable to	Members	One Tower Hamlets priorities to be themed	Lead by	Less resource allocation for
access funds as the	Third	through all specifications in the way	1	funding streams.
commissioning service	Sector	equality issues are.		Key priorities reflected in
specifications		As funding streams become available to		grant funded provision.
prescribed work		review priorities to ensure all key council		
narrowly, and their		priorities supported.		
services do not fit into		One Tower Hamlets to be considered as		
these but do fit into		the focus for a specific funding stream		
Council One Tower				
Hamlets and improving				
the quality and life of				
residents.				

Identified in review	Source	Proposed action	Who/When	Risks - Positives
Theme 3 - Accountability and transparency	ty and transp	arency		
Lack of clarity about the	Members	Ensure that there is clarity about the	Lead by EH	
rationale for scoring and	Third	approach for determining funding		
moderation process.	Sector	allocations.	By (when is	
	Officers	On the basis of the agreed approach,	report going	
		develop training and written guidance for all	nb¿)	
		involved to improve the consistency of		
		approach		
		To be agreed in priorities and arrangement		
		report to Cabinet.		
Lack of involvement of	Members	Thematic focus groups when developing		Conflict of interest for groups
the Third Sector in the	Third	priorities and specifications.		involved in allocation and
process.	Sector	If CVS in place involve in agreeing scoring		also applying against other
		and moderation frame work.		groups for limited budgets.
		Also involving them in the actual		Greater confidence in the
		assessment and moderation process.		process.

Identified in review	Source	Proposed action	Who/When	Risks - Positives
Lack of proactive	Members	Ongoing training and guidance provided to		Lead to increase of groups
communication with aroups between	I hird Sector	officers including assessing, moderation and engaging with stakeholders.		lobbying Councillors. Groups less frustrated about
application deadline and	Officers	Mainstream grant officers meetings take		length of time waiting for
public decision making		place quarterly to ensure consultation and		information.
stage.		clear understanding on development of		Less calls to officers and
		processes and procedures and to co-		members.
		ordinate and plan the process		
		Template emails and letters to be sent out		
		during process to keep applicants informed		
		the stage of process.		
		Website updated to inform groups of stage		
		of process.		
Theme 4 - Level of supp	port available	Theme 4 – Level of support available when applying for grants.		
Third Sector groups	Members	 Enable support to targeted groups in 		Limited resources to engage
need appropriate	Third	applying through providing funded		infrastructure support.
professional	Sector	advice from an independent third sector		New CVS, if approved, could
independent help and	Officers	body not competing for same funds.		provide this service as part
support to apply for		 Details of training and support provided 		of delivery for our funded
grants.		for organisations in the preparation of		support.
		bidding applications to be included in		
		overview reports for the grants process.		

Identified in review	Source	Proposed action	Who/When	Risks - Positives
Some groups	Members	All Grant Officers to be available on closing		More eligible applications
experienced problems in	Third	day to give phone advice.		being turned down due to
applying because of the	Sector	Continued IT support, mentoring and		budget constraints.
new online	Officers	training provided. To hold workshops for		
arrangements.		targeted groups including those:		
		 who have not applied on line before 		
		 previously funded that failed to apply 		
		or were unsuccessful in their		
		2009/10 applications		
		 calling about difficulties 		
		 from organisations that support 		
		equality groups that demonstrate		
		limited access to funds.		

Identified in review	Source	Proposed action	Who/When	Risks - Positives
Some of the smaller	Members	 Enable support to targeted groups in 		Limited resources to engage
groups did not have	Third	applying through providing funded IT		infrastructure support.
access to the	Sector	support services.		New CVS, if approved, could
technology needed to	Officers	 Enable groups with limited IT systems to 		provide this service as part
apply on line and,		send in supporting documents other		of delivery for our funded
because of this, were at		ways before deadline. (to be included in		support.
a disadvantage				
		 Cut off of system to be later than closing 		
		date/time to support groups struggling		
		with sending in last minute applications.		
		However, once closed it should not be		
		opened.		
		 If groups have failed to attach 		
		documents to inform them and give		
		them a deadline to submit after		
		deadline.		
Theme 5 – Advertising and Publicity	and Publicity			
Ongoing improvement	Officers	Specifications to have a controlled process		Increased pressure on tight
to website information		for sign off in directorates.		times scales.
and documents need to		Website information to be approved by ?		Control in directorates.
increase directorate		prior to inclusion.		
control.				

Identified in review	Source	Proposed action	Who/When	Risks - Positives
Small groups with	Third	Use existing networks to inform groups of		More applications and
limited knowledge local	Sector	application round.		increased expectation of
grant process fail to		Posters at community centres to insure		funding from groups from
hear about application		small groups meeting at their premises are		limited pot.
process.		informed of funding opportunities.		
		Communicate through dedicated third		Increase of funding to
		sector provider days.		smaller local groups.
		Development of new CVS (if resources		
		approved) will enable enhanced		
		communication between the Third Sector		
		and the Council.		
Theme 6 – Timescales of process	of process.			
Longer time between	Third	Timescales for commissioning and grant		Applicants will continue to
advert and application	Sector	aid to be announced in good time with an		leave looking at the
submission required.		earlier advert in East End Life followed up		application form until to late
		by one nearer the closing date.		to produce answers and
		More guidance on website to encourage		documents required as well
		groups to look at application forms earlier.		as access adequate support.
				Improved opportunity for
				groups to develop processes
				and documents required.

Identified in review	Source	Pronosed action	Who/When	Ricke - Positives
	COULCE			MOND - I COLLINCO
Not enough notice	Third sector	Bring forward application process and		Awards will need to be made
provided where funding		decision making process.		against indicative budgets
is to be reduced or		To confirm funding amounts three months		and groups will need to
terminated.		before the start of projects, if possible.		given provisional indication
Decisions made too late				of allocation prior to budget
to allow applicant				approval.
organisation appropriate				Supports Third Sector
time to do budgeting				Organisations to manage
and resource				including making
management. Late				redundancies as result of
indications means				funding coming to an end.
having to make				Efficiency in recognising and
redundancy notices				responding to future
even when unnecessary				challenges in relation to
resulting in low moral of				resources.
staff.				
Theme 7 – Feedback, Appeals and Enquiries	ppeals and E	nquiries		
Lack of strategic	Third	Development of new CVS (if resources		Increase time of process and
advocacy and	Sector	approved) will enable voice of third sector		procedure development.
representation through		at a strategic level.		Increased confidence in the
the consultation and				process.
application process				
meant groups felt				
concerned that enquires				
would and did lead to				
applications being				
turned down.				

Identified in review	Source	Proposed action	Who/When	Risks - Positives
Increase in enquiries	Members	If an organisation does not provide		Organisations will still be
from groups that were	Third	evidence that it meets grant eligibility		unsatisfied with response.
not eligible for grants.	Sector	criteria the officer informs the organisation		
	Officers	in writing, stating clearly why the application		Organisations provided with
		has been rejected as soon as known rather		clear reasons for any
		than waiting for March.		decisions taken that enable
		Offer of individual feedback to groups who		the group to understand and
		are unsatisfied with outcome.		develop to be more
		The application is withdrawn form the		successful in application
		assessment procedure and report at this		process.
		stage.		
Increase in queries from	Members	Controlled appeals process to limit		Funding will need to be
long standing	Third	enquiries with clarity about who can appeal		retained for appeals so
organisations.	Sector	and for what reasons.		some allocation will need to
	Officers	The process should provide groups the		be made pending appeals
		right to have the decision of the Grants		and this will delay outcome
		Panel's reviewed when funding is not		for some applications.
		awarded or is significantly reduced to an		
		organisation which received an on-going		Reduced and managed
		revenue grant (for staffing and/or running		appeals.
		costs) in the previous financial year.		